

Battery Norway

Norwegian and European Battery Industry

Status and Outlook

Pål Runde – Battery Norway

Grimstad – June 2025







Battery Norway



A national industry-based platform for collaboration

Board members:



Our vision is to create a competitive and sustainable Norwegian battery value chain.

3C-strategy.....



Connect Companies and Nations

Targeted Meetings Webinars & Seminars Conferences

Collaborate

Across the Value Chain

Taskforce Collaboration Culture Active Members

Communicate

The Voice of the Industry

Social Media Platforms Targeted Meetings Webinars/Seminar/ Conferences Branding

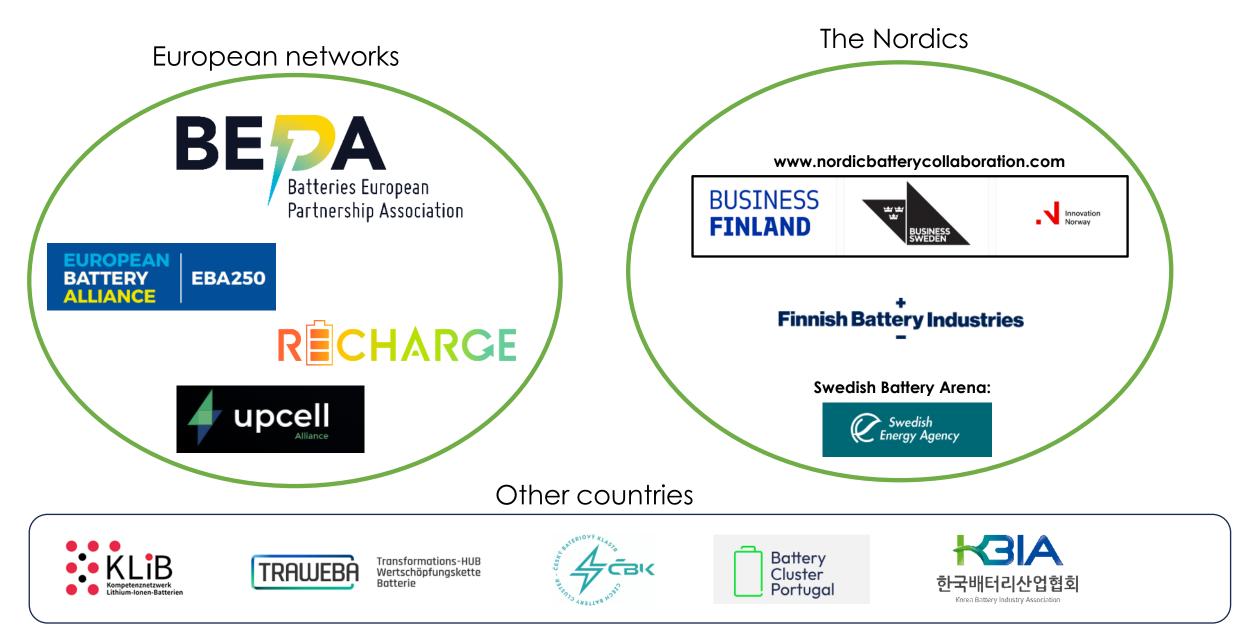
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External networks and partnerships





BESS is growing rapidly (but not so much in Norway)

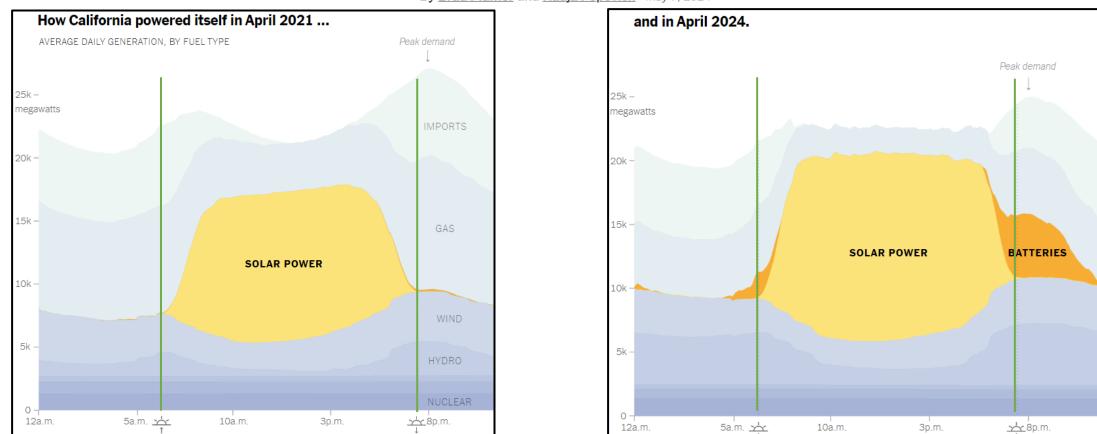


The New York Times



Giant Batteries Are Transforming the Way the U.S. Uses Electricity

They're delivering solar power after dark in California and helping to stabilize grids in other states. And the technology is expanding rapidly.



By Brad Plumer and Nadja Popovich May 7, 2024

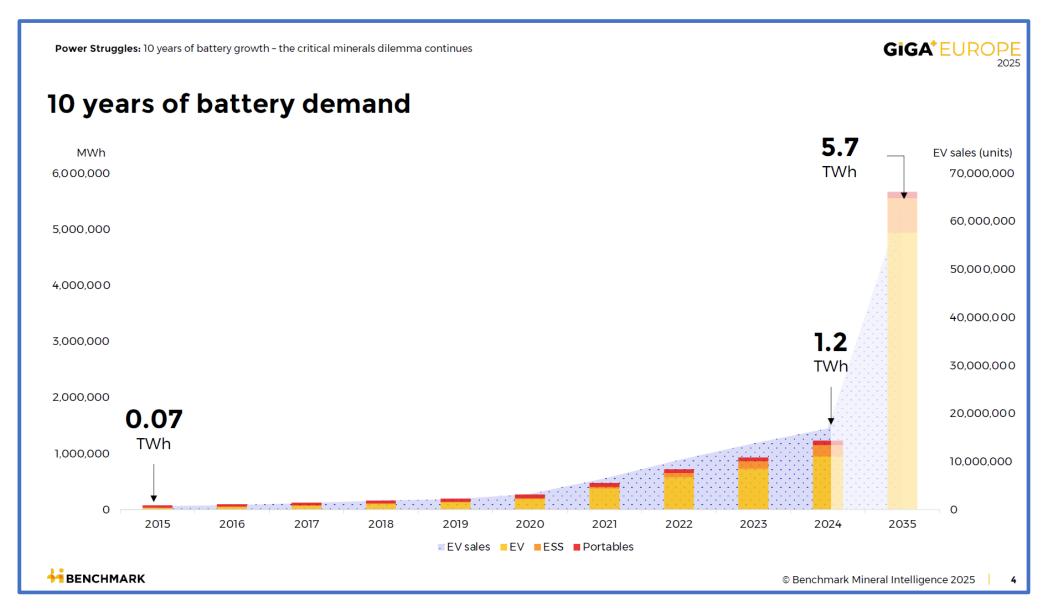
Demand Last Decade



GIGA^{*}EUROPE Power Struggles: 10 years of battery growth - the critical minerals dilemma continues 10 years of battery demand EV sales (units) MWh 1,400,000 18,000,000 16,000,000 EV sales: 1,200,000 39.2% 14,000,000 1,000,000 CAGR 12,000,000 800,000 10,000,000 EV sales: 8,000,000 600,000 26.9% 6,000,000 CAGR 400,000 4,000,000 200,000 2,000,000 0 0 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 ■ EV sales ■ EV ■ ESS ■ Portables H BENCHMARK © Benchmark Mineral Intelligence 2025 3

Demand Forecast Next Decade





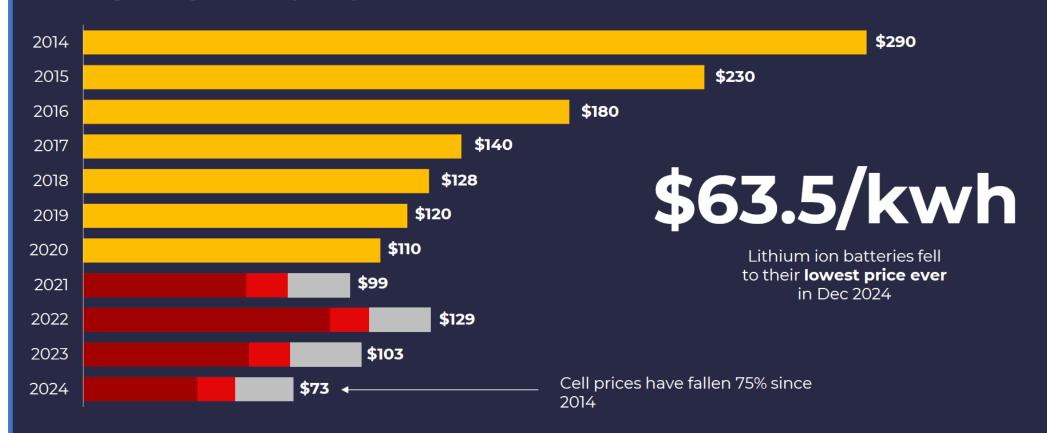


BENCHMARK | rho motion

Understanding the Raw Material Landscape

Batteries Are Now Cheaper Than They've Ever Been Before

Global Weighted Avg. Cell Price (\$/kWh)





Quite a lot of good news as well....



Åpnet gigafabrikken på Sørlandet: – Europa trenger dette

Statsministeren klippet fredag snoren da batterifabrikken ble åpnet i Arendal. Han er åpen om at bransjen er forbundet med risiko, men er tydelig på at verden trenger batteriene Morrow skal produsere.



Hydrovolt åpnet verdens mest automatiserte batterigjenvinningslinje

Nov 4, 2024 | News





Første FME for batteriteknologi





Opening of pilot line at Kongsberg

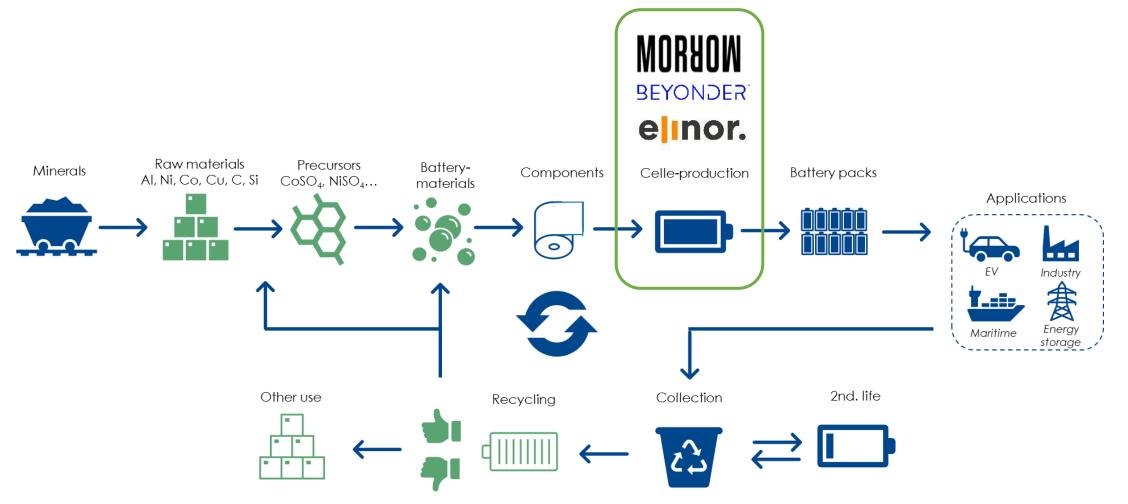
Corvus Energy to power the worlds first fully electric Offshore Vessel



The eCSOV will have almost 25MW of Corvus battery installed and will be the world's first fully electric offshore vessel.

So much more than battery cell production....





Battery cell production is complicated...



- Many processing steps
- High precision (0.001 mm)
- High speed (1 m/s)
- High degree of automation
- High quality requirements
- Very large scale



Battery cell production: Three active projects in Norway



elnor.



Import and sale of complete battery systems for now. Partnership with Chinese producer Plans to produce cells at Orkland site at a later stage

BEYONDER



Innovation line, scaling up on hold for the time being. Cells are produced by Chinese partner (licensing)



Lessons learned so far t move to fast, and don't skip any s

- Do not move to fast, and don't skip any scale-up steps
- Master the known technology/chemistry before introducing the next generation
- Collaborate/learn from companies/countries with experience (China, South-Korea, Japan)
- "Chicken & egg" dilemma

MORHOW

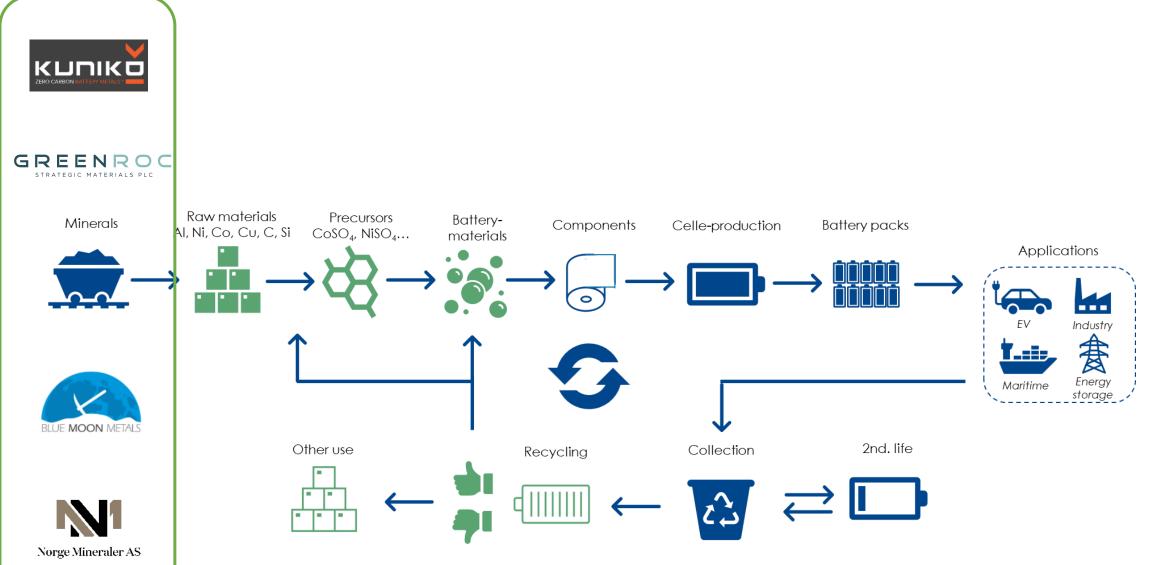


MDC: Pilot line (South Korea → Arendal) MCF: Full scale line (1 GWh plant) Site available for additional lines/plants

Grimstad: MRC: R& D center Co-located with UiA battery lab.

Mining projects





Mining projects

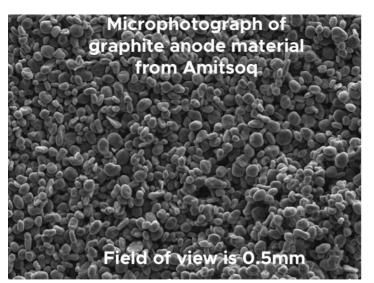




GREENROC STRATEGIC MATERIALS PLC







- Restarting of mine in Greenland (Amitsoq)
- Processing to battery grade anode material in Norway (Eyde Material Park)
- GreenRoc and Norgraph status as critical project by EU commission

Mining projects

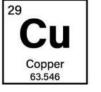




Blue Moon Metals Nussir Copper Project Receives Special Strategic Project Status from the

European Union

June 05, 2025 06:45 ET | Source: Blue Moon Metals Inc









Norge Mineraler can produce EU 2020 CRMs: vanadium, phosphate and titanium from 4.5 billion tonnes of magmatic rock according to JORC standard. We consider that in the northern part of the Bjerkreim-Sokndal intrusion, there are more than 70 billion tons of P-Ti-V bearing rocks.

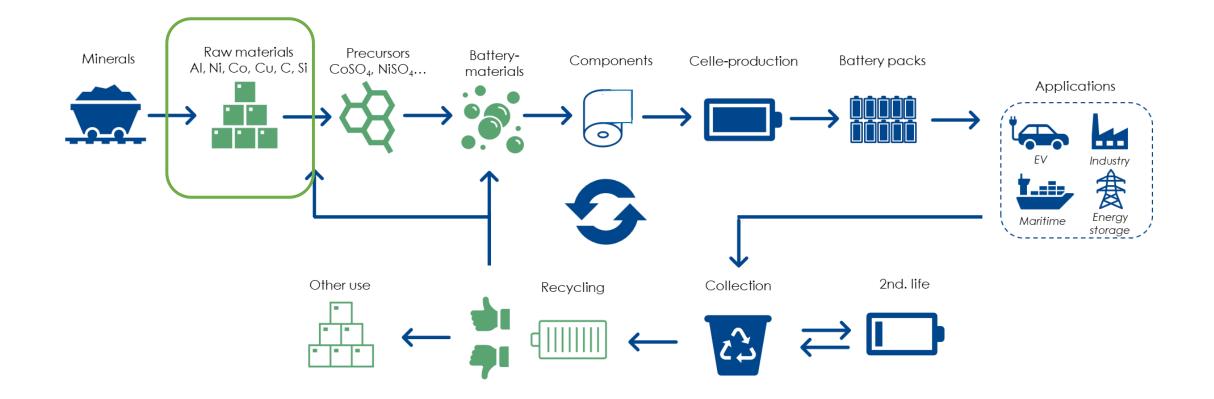


- Graphite was first discovered in the area in 1870 and production started in 1917.
- The only graphite mine in Scandinavia
- The biggest crystalline graphite producer in Europe



Raw Materials / Metals





Norwegian Process Industry - Powered by renewable energy

Α

Aluminium

26 982

Cu

Copper

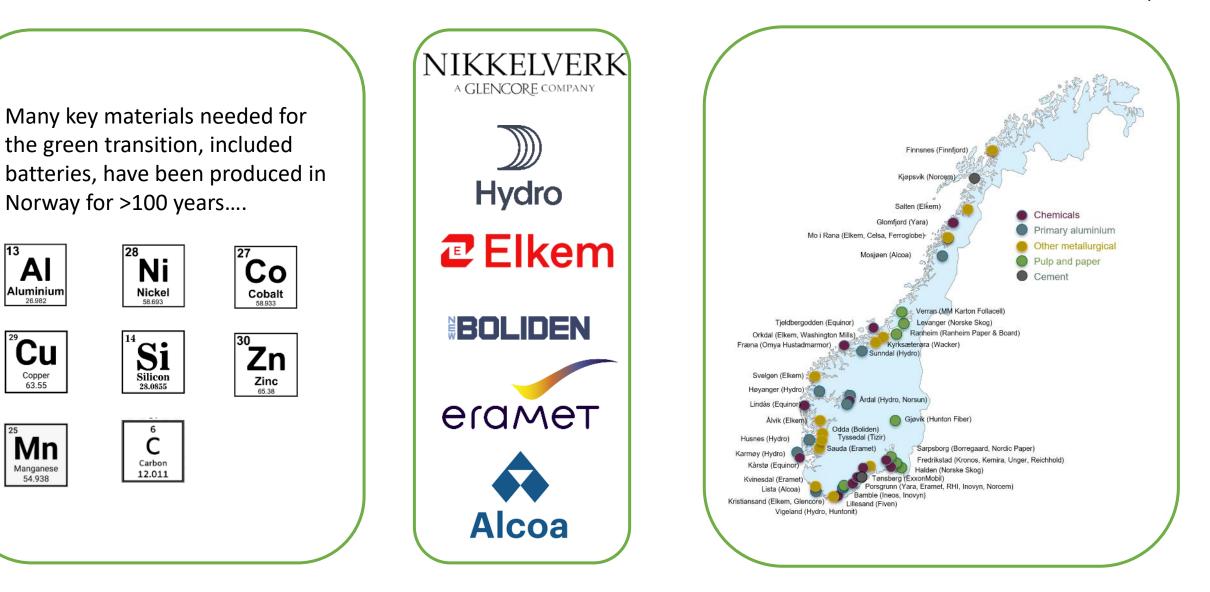
63.55

Mn

Manganese

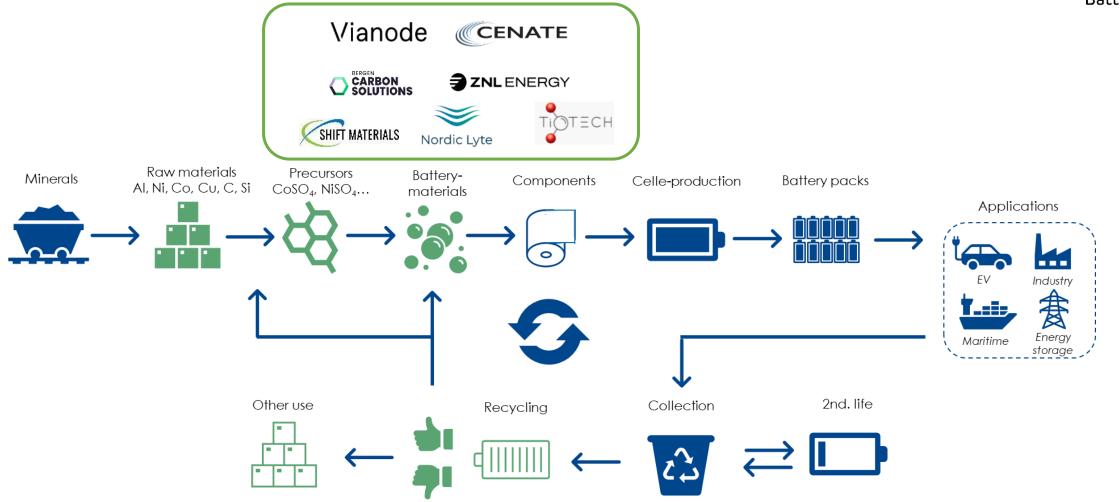
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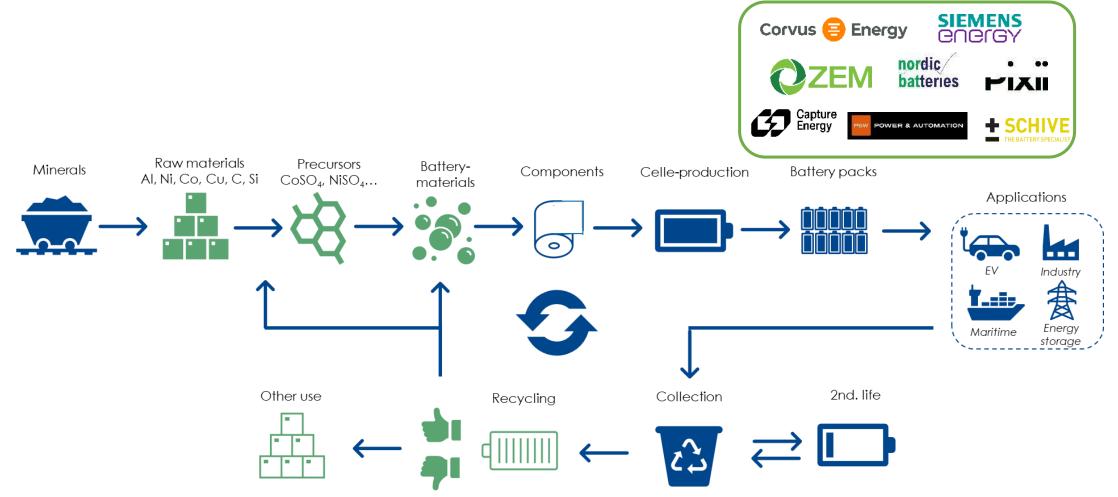
Precursors, Battery Materials and Components





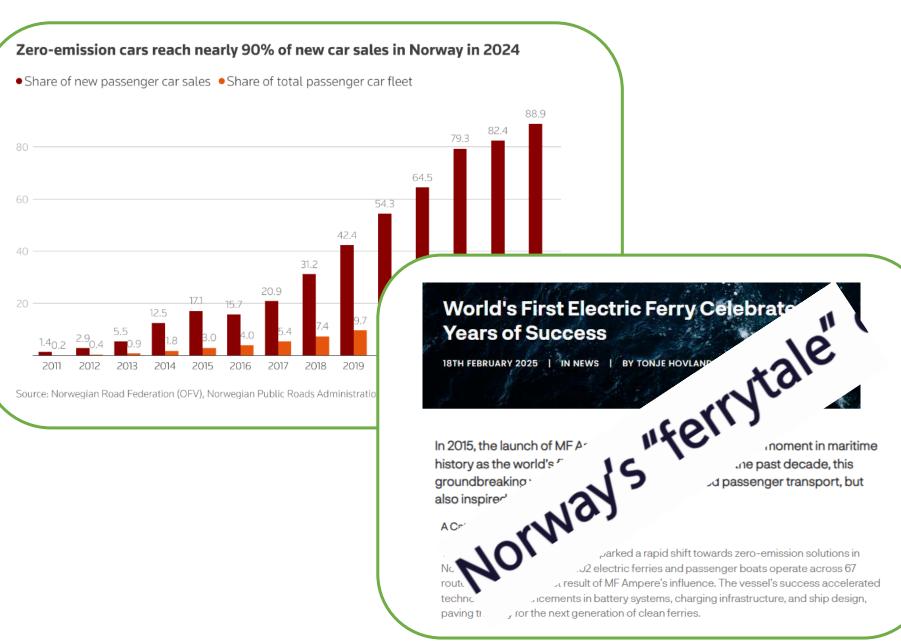
Battery packs, modules & systems





Applications & use



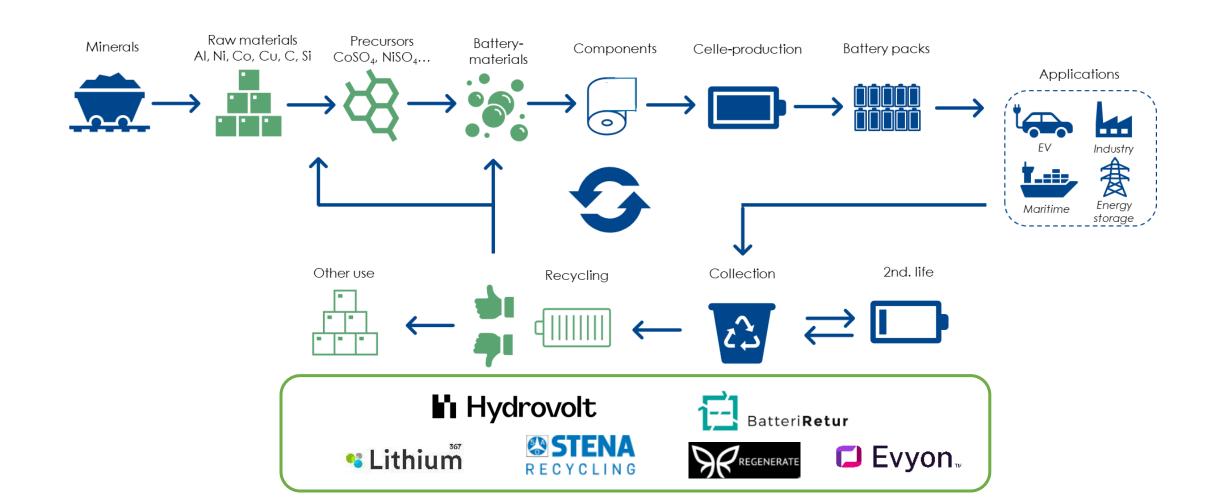


Applications



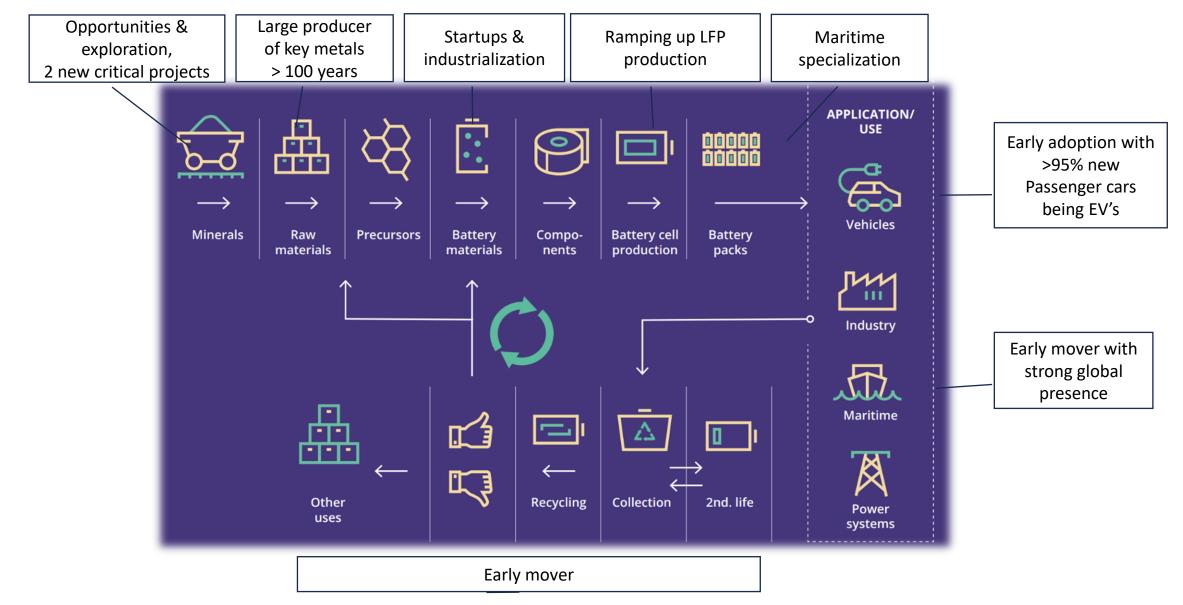
Collection, reuse, recycling,...





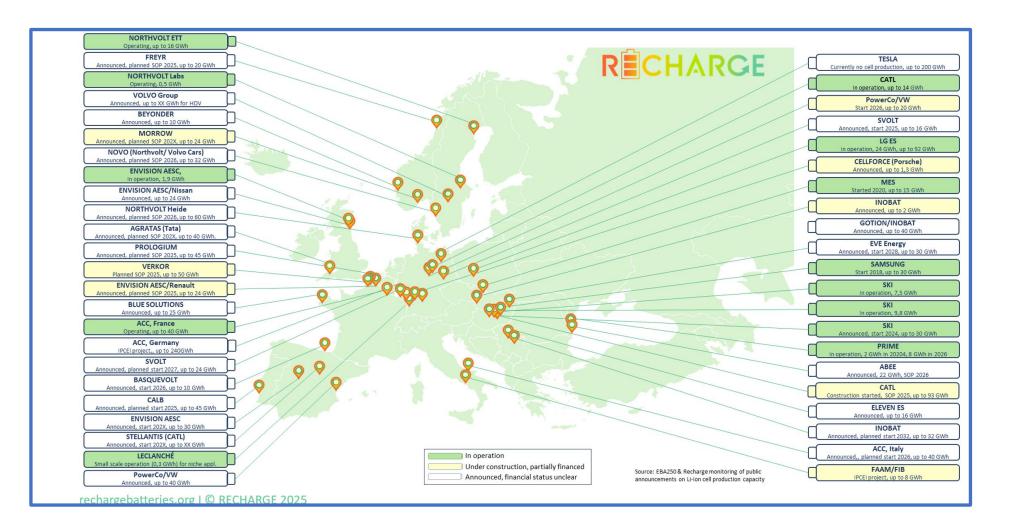
Summary – Norwegian Battery Value Chain





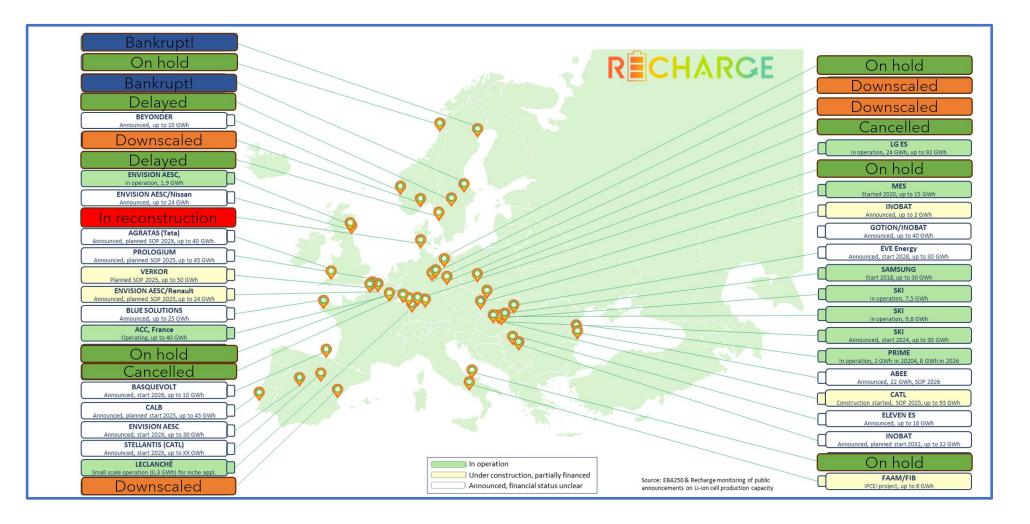


Cell Manufacturing in Europe (from RECHARGE)



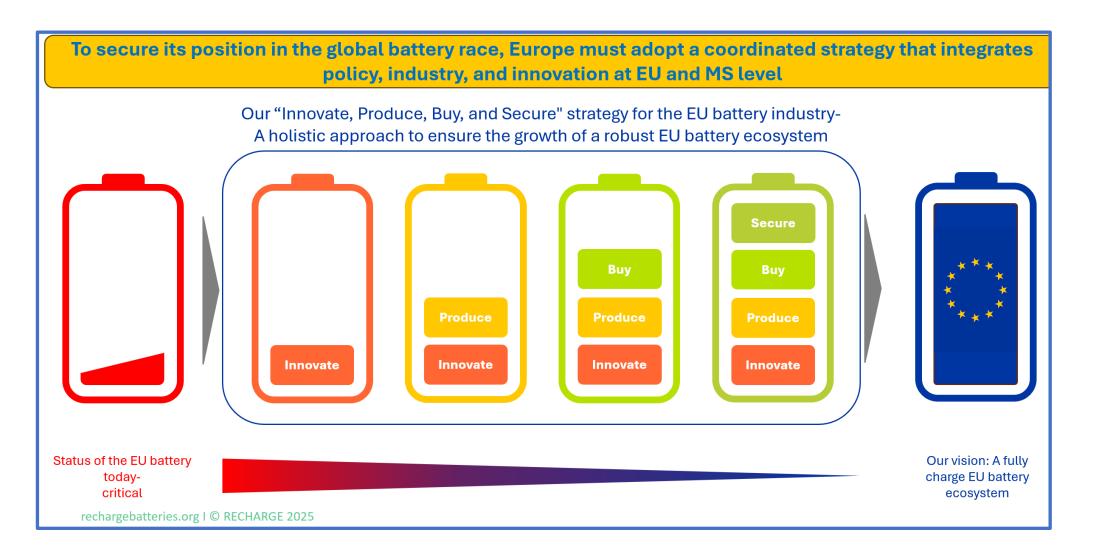


Cell Manufacturing in Europe (from RECHARGE)





RECHARGE: Need for a New European Battery Strategy!



EU – Approx. 40 new flagship initiatives....



INDUSTRIAL ACTION PLAN for the European automotive sector

Competitiveness and supply chain resilience



Flagship actions

Competitiveness & supply chain resilience

- "Battery Booster" Package: EUR 1.8 billion for battery manufacturing under Innovation Fund
 and explore direct cell production support (linked to European content requirements)
- Use Industrial Decarbonization Act and Circular Economy Act to set European content requirements on battery cells and EV components
- Facilitate joint private investments into upstream value chain and support end of life of vehicle
 and battery recycling facilities

Summary



Norway : Challenging, but well positioned compared to many other European countries

- Battery cell production: One "giga factory" project now ramping up
- Battery packs, modules and systems developed for maritime sector
- Early adoption of EV \rightarrow Early collection/reuse/recycling of batteries

Europe/EU

- Very difficult 2024 for the battery industry (and the automotive industry)
- Hard to compete with batteries (and EV's) from China
- Investors moved to the US & Canada will they come back?
- European projects typically done together with South Korean, Chinese and Japanese companies (but we ask for nothing in return....)
- More support needed, various proposals out there:
 - Increase support of European production of minerals and battery materials
 - Local content requirements for batteries and EV's produced in Europe
 - Direct production support during ramping up phase
 - Reduce/stop export of black mass
 - "Buy European" programs, "Made in Europe" label....